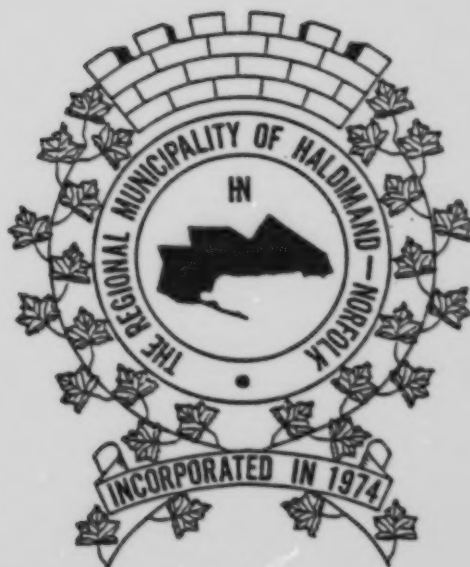


Regional Municipality of
HALDIMAND - NORFOLK



FINANCIAL STATEMENTS
for the year ended December 31, 1987

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MEMBERS OF COUNCIL

Chairman

Keith Richardson

Township of Delhi

Mayor Gordon Lee
Councillor John Harrison
Councillor John Kapusta

Town of Haldimand

Mayor Edith Fuller
Councillor Ray Hunsinger
Councillor Bruce MacDonald

Township of Norfolk

Mayor Clarence Abbott
Councillor Robert Causyn
Councillor Hector Verhoeve

Town of Dunnville

Mayor Frank Marshall
Councillor Lorne Boyko
Councillor Fred Moodie

City of Nanticoke

Mayor Orval Shortt
Councillor Sylvester Saracuse
Councillor Sonny Lowe
Councillor Norm Sinibaldi

Town of Simcoe

Mayor Jim Earl
Councillor Clarence Collver
Councillor Eileen Smith

SENIOR STAFF

Chief Administrative Officer	Charles G. Douglas
Regional Clerk	Mary Lou Johnston
Treasurer & Commissioner of Finance	Robert Johnstone
Commissioner of Engineering	Vacant
Commissioner of Planning & Development	Lee Kennaley
Director of Personnel Services	Jeff W. Cann
Commissioner of Social Services	Anthony J. Suprun
Administrator, Homes for the Aged	Ronald S. Shortt
Medical Officer of Health	Dr. Douglas C. Kittle
Chief of Police	Lee Stewart
Regional Solicitor	Thomas A. Cline, Q.C.
Auditors	Millard, Rouse & Rosebrugh Chartered Accountants
Bankers	Canadian Imperial Bank of Commerce
Managers of Fiscal Agency	Geoffrion Leclerc Inc.

SENIOR STAFF OF THE TREASURY DEPARTMENT

Treasurer & Commissioner of Finance	Robert Johnstone, C.G.A., P.M.M. I
Manager of Accounting	Stephen Cairns, B.A.
Manager of Finance	Susan O'Dwyer, C.A.,
Supervisor of Accounting	Surendra K. Arora, B.A.
Finance Officer	Karen General, C.G.A.
Senior Accountant	Gary Seitz, C.G.A.
Accountant	Marilyn DeFields

The Regional
Municipality
of
HALDIMAND-NORFOLK



REGIONAL ADMINISTRATION BUILDING

70 TOWN CENTRE DRIVE
TOWNSEND, ONTARIO N0A 1S0
TELEPHONE: (519) 587-4911

TREASURY DEPARTMENT

TREASURER AND COMMISSIONER OF FINANCE:
Robert Johnstone

TREASURER'S REPORT

Mr. Keith Richardson, Chairman and Members of Council:

Herein is the annual financial report summarizing the result of operations for the year 1987. This report consists of a summary of financial operations and the audited financial statements.

It is the management of the Regional Corporation who are responsible for the integrity, objectivity and accuracy of the financial information contained in the accompanying financial statements. The financial statements have been prepared by management in accordance with accounting principals prescribed for Ontario municipalities.

The auditors for the Regional Corporation, Millard, Rouse and Rosebrugh have examined the 1987 financial statements in accordance with generally accepted auditing standards. Their conclusion is that the statements present fairly the financial position of the Regional Corporation for the year 1987 on a basis consistent with that of the previous year.

All current operations, including water and sewer operations, were carried out as planned. Budget variances occurred, but generally were within acceptable parameters. An overall operating surplus resulted.

Good financial control was exhibited by Council and staff.

In 1987, Council recommended to the Provincial Government the adoption of a system of assessment using the provisions of Section 63 of the Assessment Act. These changes were accomplished under Bill 6, an Act to amend the Region of Haldimand-Norfolk Act, which received royal assent on May 21, 1987. Beginning in 1987, the Regional Corporation's levy for general operations takes the form of a mill rate. The advantages of this system are first that similar properties of a similar value wherever located throughout the Region pay similar taxes for regional services and second, the system is far easier to explain to the public. A few minor changes in financial presentations were made in the current operations budget to accomplish the implementation and these are reflected in this financial report.

All computer based accounting systems were converted from a service bureau to an on-site computer during 1987. The conversion took place in a timely and well organized fashion. This was a major corporate priority in which resources from all departments were utilized. In the conversion to an in house computer system some reporting presentation and reclassification were necessary. These changes were carefully monitored and have been reflected in the financial statements to ensure consistent presentation with that of the previous year.

Capital operations were carried out as anticipated with a debenture issue taking place on September 1, 1987. The level of unfinanced capital outlay reduced during the year to \$87,192 (1986 - \$347,836) at December 31st. Unapplied capital financing increased from \$138,553 to \$841,072 during the year.

Reserve and reserve fund transactions were significant in number during the year. They are contributing in a significant way to our capital financing activities.

A financial summary of Haldimand-Norfolk can be found in the Five Year Financial Review which is useful in comparing activity over the past five years.

CURRENT OPERATIONS

REVENUES

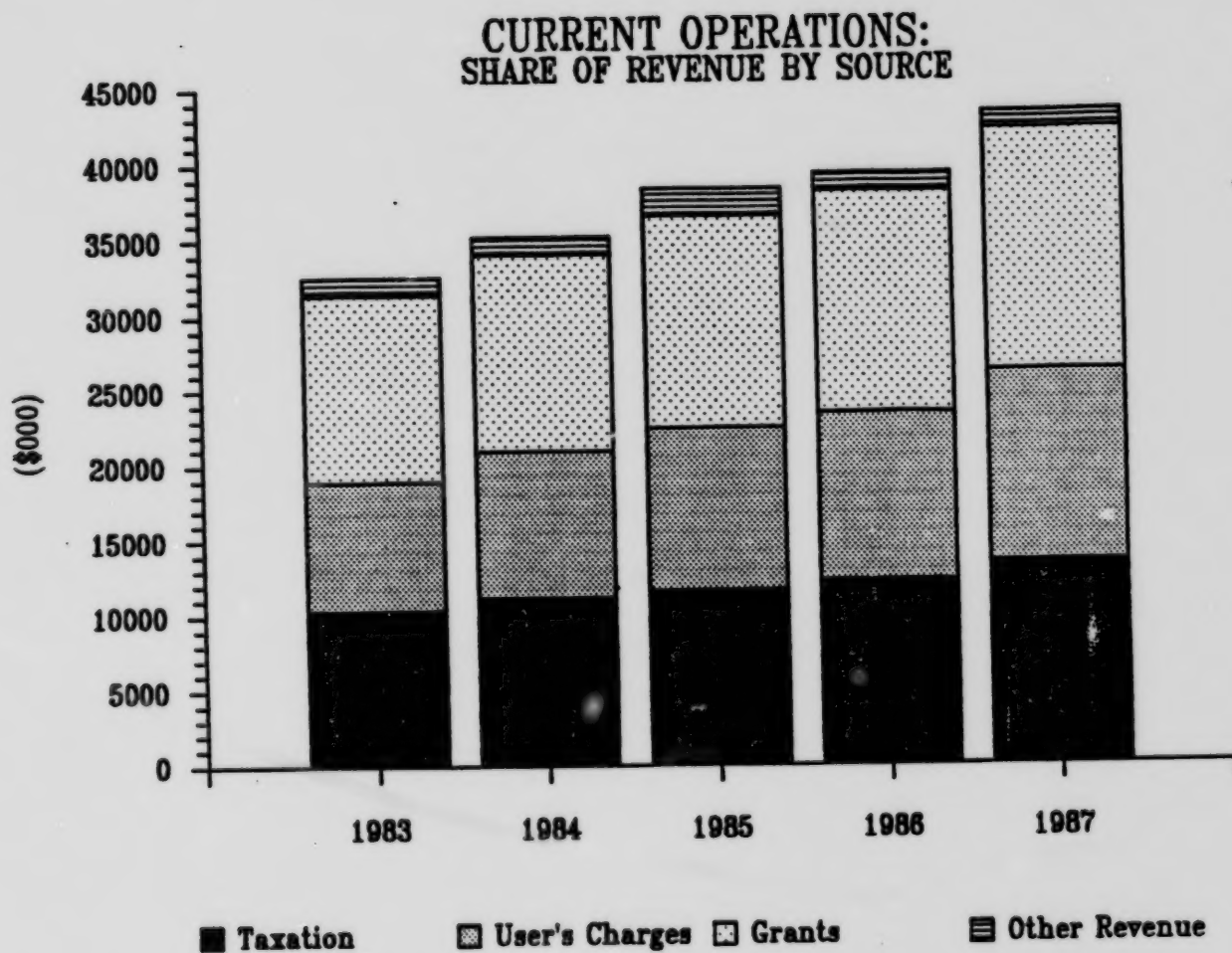
Sources of revenues for the Regional Corporation are taxation and user charges including water and sewer operations; grants, nearly all from the Province; and fees and other revenues. The 1987 total revenues were derived from the three sources as follows:

	<u>1987</u>	<u>1986</u>
	<u>%</u>	<u>%</u>
Taxation and User Charges	60.0	59.4
Grants from the Province of Ontario	36.4	36.5
Fees and Other Revenues	<u>3.6</u>	<u>4.1</u>
	<u>100.0</u>	<u>100.0</u>

Provincial grants increased from \$14,317,613 in 1986 to \$15,741,339 in 1987.

The most significant source of funding for our services will continue to be the tax rate and user charges, both of which are under continuing pressure.

GRAPH I:

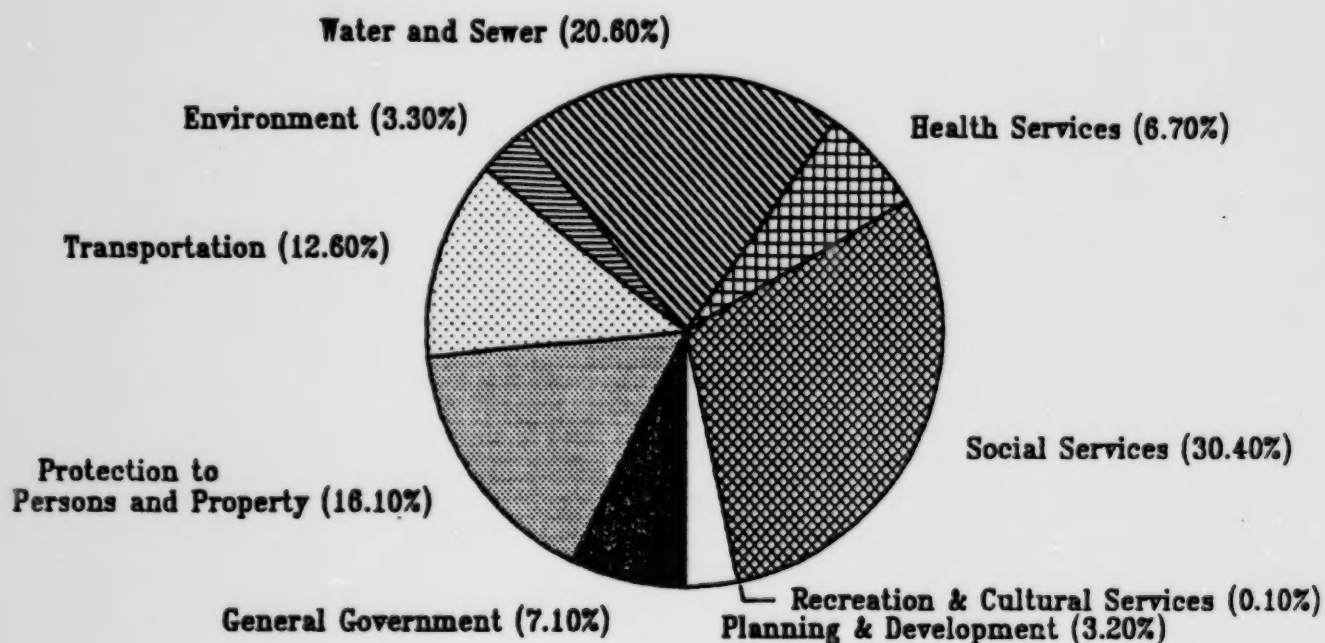


EXPENDITURES

Set out below is a graph indicating the relative shares of expenditure for 1987 current operations

GRAPH II:

RELATIVE SHARE OF EXPENDITURES



In conformance with Provincial financial reporting instructions, expenditures made for Home Care, Addiction Research and Speech Therapy programs totalling \$4,244,016 have not been reported in the financial statements.

Following is a table which compares the relative importance of current operating expenditures over the past five years.

TABLE I: RELATIVE SHARE OF EXPENDITURES FOR THE YEARS 1983 TO 1987

<u>Function</u>	<u>1987</u> <u>%</u>	<u>1986</u> <u>%</u>	<u>1985</u> <u>%</u>	<u>1984</u> <u>%</u>	<u>1983</u> <u>%</u>
General Government	7.1	7.5	7.9	7.8	6.8
Protection to Persons & Property	16.1	16.3	14.9	15.8	16.1
Transportation Services	12.6	12.6	11.6	12.1	12.1
Environmental Services	3.3	3.1	3.5	3.9	3.4
Water and Sewer	20.6	21.6	23.9	21.6	22.0
Health Services	6.7	6.5	6.1	6.5	6.3
Social and Family Services	30.4	29.4	28.9	29.2	30.2
Recreation & Cultural Services	0.1	0.1	0.2	0.1	0.3
Planning & Development	<u>3.1</u>	<u>2.9</u>	<u>3.0</u>	<u>3.0</u>	<u>2.8</u>
	<u>100.0</u>	<u>100.0</u>	<u>100.0</u>	<u>100.0</u>	<u>100.0</u>

All major service areas continue to share relatively the same portion of the annual operating budget in 1987 as they did in previous years.

OPERATING SURPLUS

The year ended with accumulated net revenues of \$1,072,872 from total revenues of \$43,262,723 and total expenditures of \$42,879,565 after beginning the year with accumulated net revenues of \$689,714.

This position is detailed as follows:

	<u>1987</u> <u>Actual</u> <u>\$</u>	<u>1986</u> <u>Actual</u> <u>\$</u>
General Revenue	727,397	414,702
Water & Sewer Operations	<u>345,475</u>	<u>275,012</u>
	<u>1,072,872</u>	<u>689,714</u>

The general revenue surplus of \$727,397 has been generated through a combination of under-expenditures and a dramatic increase in building permit revenues.

Water and sewer operations increased their net surplus from \$275,012 to \$345,475.

FINANCIAL IMPACT

Taxation impact upon the Regional taxpayer covers two major servicing areas.

In urban areas the majority pay water and/or sewage rates by direct charge or through a charge on the tax bill, either local improvements, frontage and connection charges for capital debt or urban service area charges for current operations including debt service. As all systems are rated separately, an average impact cannot be calculated.

During the five-year period, 1983 - 1987, the amount raised through taxation and user charges for general operations including water and sewer has risen from 58.1% to 60.0%. The relative share between general service taxation and user charges and water and sewer taxation and user charges is shown below.

TABLE II: GENERAL SERVICE AND WATER AND SEWER TAXATION AND USER CHARGES

Year	General Service %	Water and Sewer Service %	Total %
1987	41.0	19.0	60.0
1986	39.3	20.1	59.4
1985	40.9	17.6	58.5
1984	40.3	19.2	59.5
1983	39.8	18.3	58.1

For general services all regional ratepayers now experience the same level of taxation increase. Rates of inflation are now viewed as being manageable. Tax rates have reflected this trend.

Without being in a position to complete a definitive financial impact analysis of the levy, below is shown a table which summarizes the items which bore heavily upon the regional levy for the years shown.

TABLE III: COMPARISON OF LEVY INCREASE, GROWTH AND THE RATE OF INFLATION

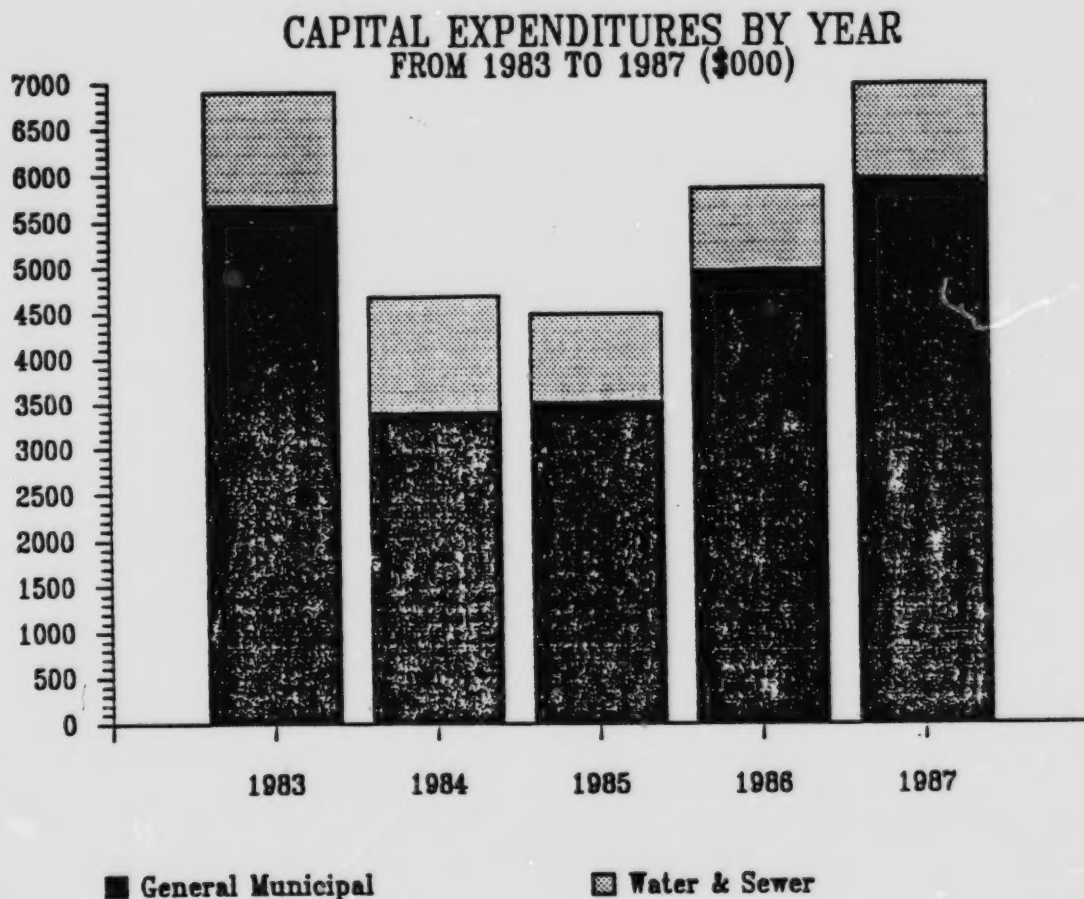
Year	Increase In Net Regional General Levy %	Equalized Taxable Assessment %	Increase In Consumer Price Index %
1987	3.5	1.0	4.4
1986	6.5	1.1	4.1
1985	4.4	0.5	4.0
1984	8.9	2.5	4.4
1983	7.6	1.5	5.8

CAPITAL OPERATIONS

Capital operations consist of two distinct activities; the incurrence of capital expenditures and the financing thereof. The result is the net long term liability position of the Regional Corporation.

Over the past five years, capital expenditures have been incurred as follows:

GRAPH III:



In 1987, a total of \$1,026,675 was expended for water and sewer operations. Roadways construction is almost fully responsible for the growth in capital expenditures for general municipal purposes.

As a matter of financial policy, as many capital expenditures as possible are being financed from current operations thereby reducing the need to incur additional long term debt. Each year, the effects of this policy becomes more evident.

Capital financing is available from five sources - own funds from current operations, reserves and reserve funds, grants, long term liabilities and other. Illustrated on Graph IV is the relative importance of each source of financing over the past five years.

The bottom line of capital operations are net long term liabilities, the debt which future ratepayers are to repay for capital assets created to serve their needs. Net long term liabilities declined slightly over 1987 from \$12,538,264 to \$11,805,893. The only function for which funded debt has increased is General Government in which debt was issued for the purchase of an in-house computer system.

GRAPH IV:

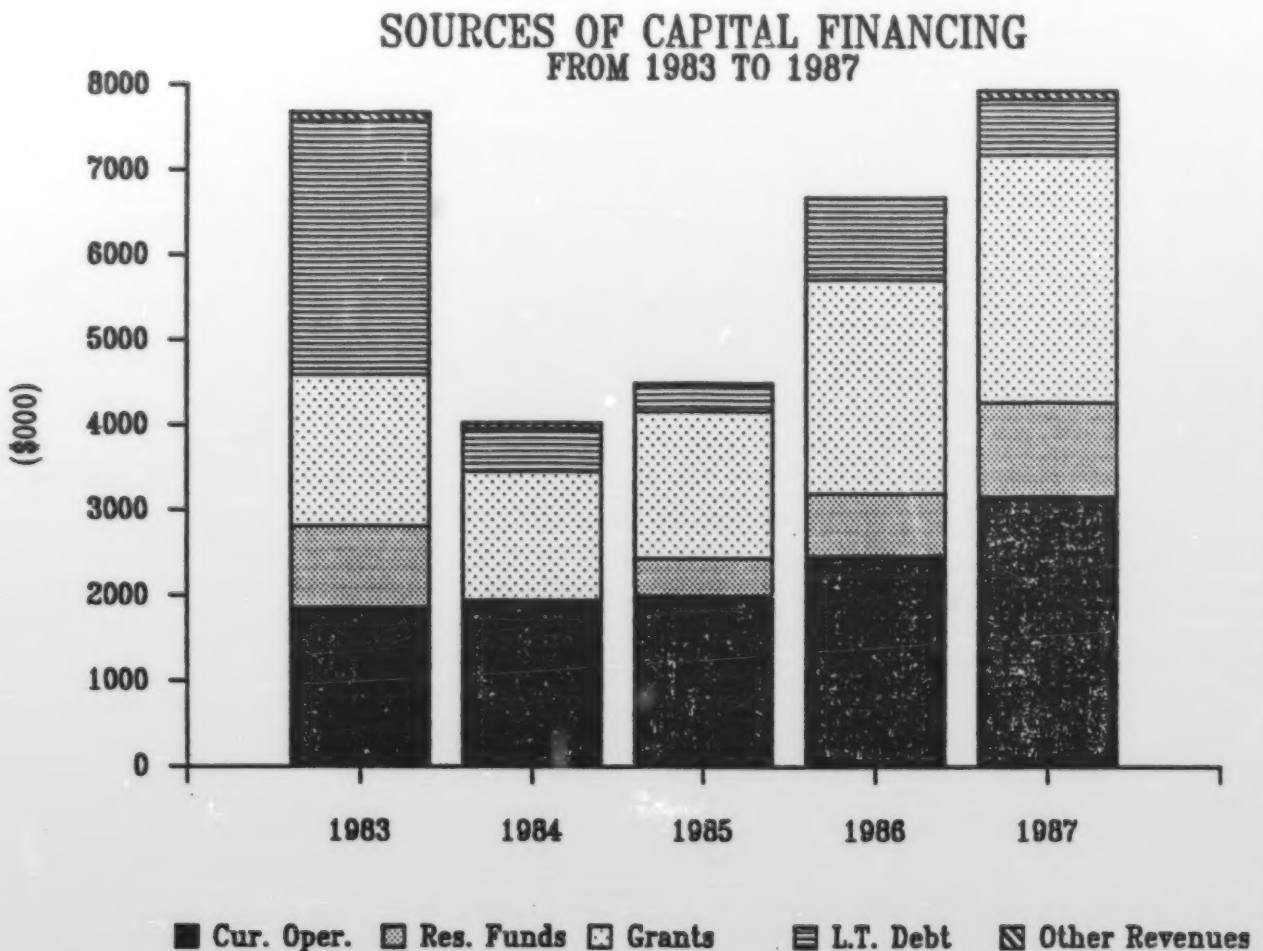


TABLE IV: ANALYSIS OF NET LONG TERM LIABILITIES FOR GENERAL MUNICIPAL PURPOSES

	1987 \$	1986 \$	1985 \$	1984 \$	1983 \$
Debt Outstanding December 31st (\$000)	4,358	4,268	4,103	4,401	4,646
Debt Per Capita	48	48	46	50	53
Debt Per Household	118	117	113	122	130

Debt for water and sewer operations has changed since 1983 as shown below. As this debt is rated by individual systems, a cost per capita or per household, is not a meaningful measure of financial capacity.

Year	Water And Sewer Systems Net Long Term Debt Outstanding At Year End (\$000)
1987	7,448
1986	8,270
1985	8,610
1984	9,822
1983	10,295

The Regional Corporation has contractual obligations to the Ministry of the Environment for water and sewage facilities. For complete details, refer to Note 10 to the financial statements.

WATER AND SEWER SYSTEMS OPERATIONS

All water and sewage systems operations are rated individually. In 1987, \$4,280,483 was expended for waterworks and \$4,554,971 was expended for sewage works.

Overall, the financial strength of our systems has continued to improve during the past year. At the end of 1987 as compared to 1986, the net accumulated revenues were:

	1987 \$	1986 \$
Water Systems	244,920	51,644
Sewer Systems	100,555	223,368
	<u>345,475</u>	<u>275,012</u>

Continuing progress is evident in reducing the reliance upon long term debt to finance new and replacement capital expenditures. We continue to reduce our outstanding debt as follows:

<u>Long Term Liabilities Outstanding December 31</u>	<u>1987 \$</u>	<u>1986 \$</u>
Debt Issued and Assumed by the Regional Corporation		
Water	4,543,463	5,016,219
Sewer	2,904,625	3,254,219
Ministry of the Environment Provincial Projects Capital Obligations		
Water	464,297	466,187
Sewer	5,826,681	5,861,887

Wherever possible, the maximum term of debt is being recommended not to exceed 10 years.

To further meet the goal of reducing and shortening the term of outstanding debt, debt retirement reserve funds are now in place in all systems where term debentures are due in 1990. Current projections indicate that all term debt will be repaid as it becomes due, with the exception of the Waterford Water System and Conservation Debt due in 1990.

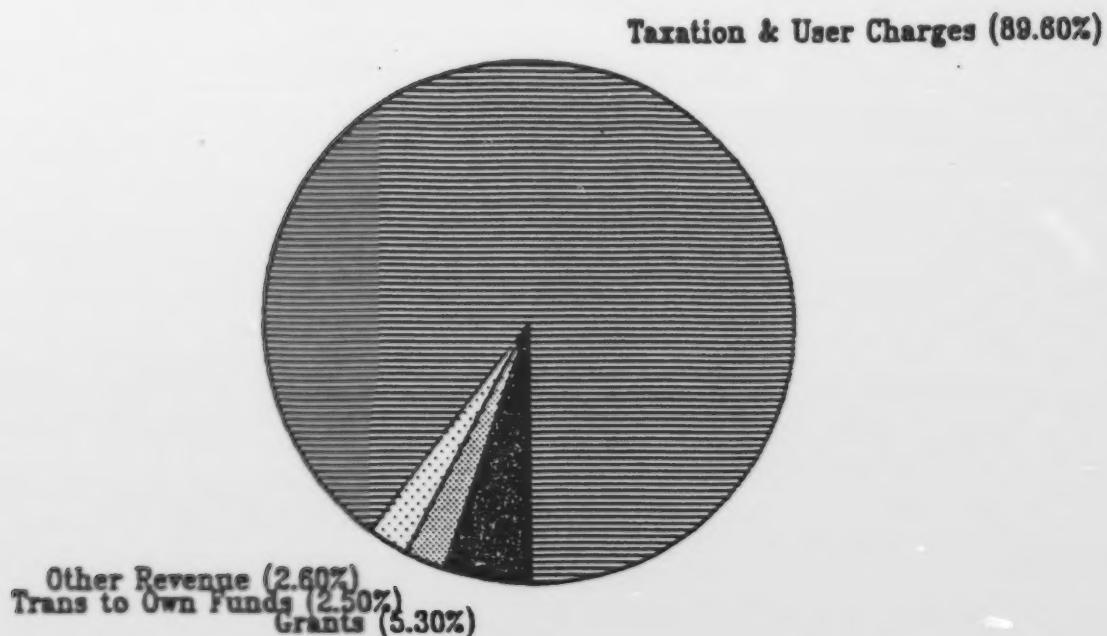
In 1987 we continued to control the costs due to debt obligations (both capital and accumulated operating deficits). As a matter of staff policy, we have and will continue to recommend wherever funds become available and substantial deficits are outstanding, that the funds be used to repay the Province. Special payments totalling \$125,585 (\$82,864 in 1986) were made to the Ministry of the Environment to reduce outstanding operating deficits, thereby controlling future costs.

During 1987, \$551,916 (\$637,358 in 1986) was contributed from operating revenues to capital replacement reserve funds.

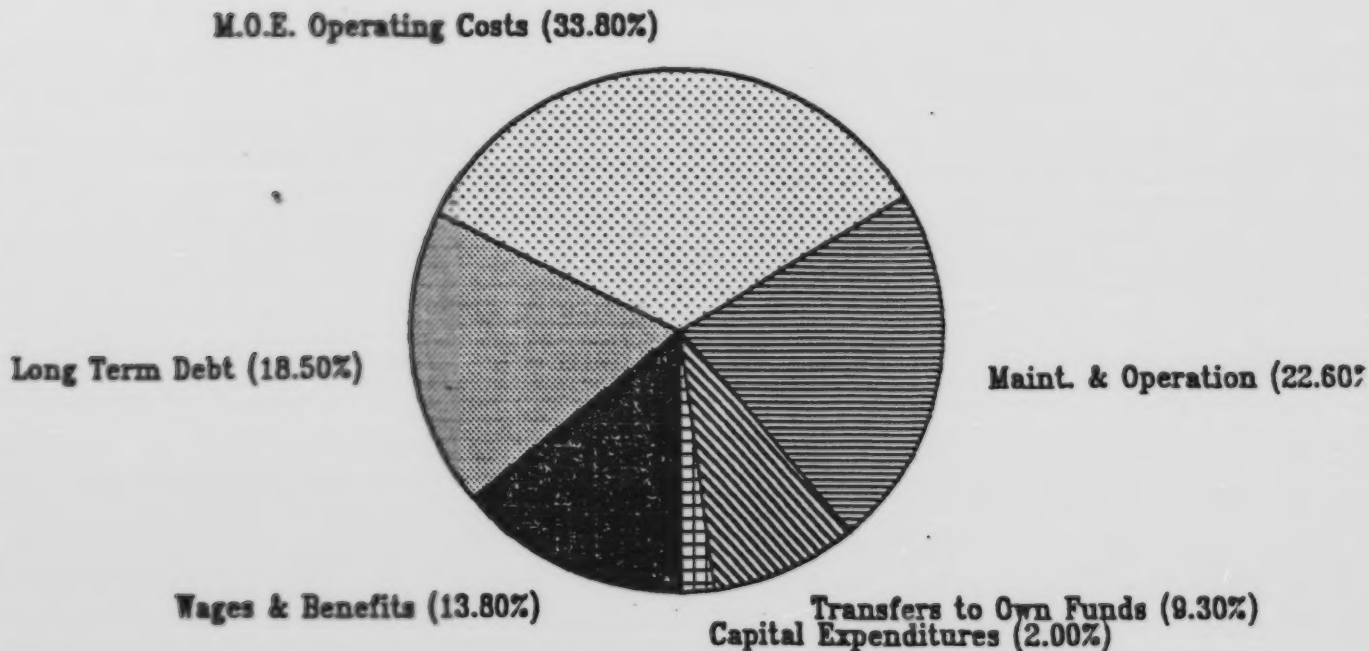
Below, a graph has been prepared to summarize on a consolidated basis the results of operations in 1987.

GRAPH V: CONSOLIDATED WATER AND SEWER SYSTEMS 1987 OPERATING RESULTS

SOURCES OF REVENUE



EXPENDITURE BY FUNCTION



RESERVE AND RESERVE FUNDS

At December 31st, reserve and reserve fund balances stood at \$7,788,780. All have been established to provide financing for specific items or to meet legislative requirements.

During 1987, \$2,516,160 was contributed to the reserves and reserve funds from current revenues, the capital fund and from direct revenues. Interest earned on Reserve Funds totalled \$488,407. Expenditures totalled \$2,984,388. Both revenues and expenditures include inter reserve fund transfers of \$1,049,604.

Total reserves and reserve funds have increased to \$7,788,780 at the end of 1987 from \$7,207,404 at the end of 1986. Schedules 3, 4 and 5 set out the details.

Amongst the most significant changes are:

- The Water and Sewer General Reserve Funds were closed out in 1987 and their accumulated balances amounting to \$1,049,604 were transferred to the appropriate system's Capital Charges Reserve Fund.
- Water and Sewer Rates Stabilization Reserve increased by \$103,064.
- Sick Leave Reserve Fund increased by \$133,748 and now represents 33% of the actuarial value of the liability.
- Water and Sewer Reserve Funds increased by \$203,550 to be used principally for capital expenditures and debt retirement.

The ability of the Regional Corporation to remain strong financially and to retain flexibility in the attainment of its goals is in part due to the setting aside of funds. An active program of contributions too and use of reserves and reserve funds is a sound base for future growth and development.

TRUST FUNDS

At December 31st, the Regional Corporation held in trust \$2,946,448.

SUMMARY

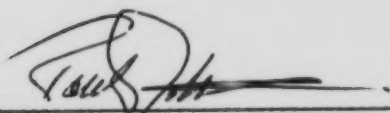
Financial operations during 1987 continued to be well managed at the staff and Council level. A substantial number of initiatives to provide increased services were undertaken by Council in the budget process and were implemented during the year.

The regional reassessment program was successfully implemented as was a corporate in-house computer seminar.

The Haldimand-Norfolk Region shared in the benefits of Ontario's economic growth but major segments of the agricultural economy continued to experience poor markets.

Finally, I wish to extend my sincere appreciation to all the staff of the Accounting Division, whose work has made it possible to prepare these financial statements ahead of schedule. Their efforts, in light of the continued introduction of a new financial system has been exemplary.

Respectfully submitted,



Robert Johnstone,
Treasurer and Commissioner of Finance

**REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
FIVE YEAR FINANCIAL REVIEW**

	<u>1987</u>	<u>1986</u>	<u>1985</u>	<u>1984</u>	<u>1983</u>
POPULATION	89,869	89,538	88,400	88,000	87,861
AREA in hectares	282,588	282,725	282,725	282,725	282,725
EMPLOYEES - Full Time	551	545	539	540	536
- Part Time	149	159	163	145	132
NUMBER OF HOUSEHOLDS	36,800	36,572	36,272	35,981	35,857
(Dollars are in thousands except per capita figures)	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
REVENUE					
Taxation	13,411	12,184	11,606	11,126	10,294
User Charges	12,694	11,147	10,770	9,756	8,561
Ontario Grants	15,741	14,318	13,771	12,776	12,124
Canada Grants	31	15	58	39	130
Municipalities' Grants & Fees	298	379	236	245	194
Contribution From Own Funds	803	874	1,457	674	789
Other Revenue	285	339	337	472	366
	<u>43,263</u>	<u>39,256</u>	<u>38,235</u>	<u>35,088</u>	<u>32,458</u>
EXPENDITURE					
General Municipal	<u>42,880</u>	<u>39,626</u>	<u>38,818</u>	<u>34,810</u>	<u>32,419</u>
NET LONG TERM LIABILITIES					
General Municipal Activities	4,358	4,268	4,103	4,401	4,646
- per capita	48	48	46	50	53
- per household	118	117	113	122	130
Waterworks and Sewage	7,448	8,270	8,610	9,822	10,295
- per capita	83	92	97	112	117
- per household	202	226	237	273	287
CAPITAL FINANCING					
Contributions From Own Funds	4,263	3,187	2,430	1,943	2,814
Long Term Liabilities Incurred	656	954	280	505	2,985
Ontario Grants	2,933	2,522	1,732	1,509	1,771
Other	78	6	48	70	102
	<u>7,930</u>	<u>6,669</u>	<u>4,490</u>	<u>4,027</u>	<u>7,672</u>
CAPITAL EXPENDITURE	<u>6,966</u>	<u>5,848</u>	<u>4,474</u>	<u>4,669</u>	<u>6,890</u>
MUNICIPAL FUND BALANCES					
To Be Used To Offset Taxation and User Charges	1,073	690	1,060	1,644	1,365
Net Capital Outlay Not Yet Permanently Financed	754	(209)	(1,031)	(1,047)	(405)
Reserves & Reserve Funds	<u>7,789</u>	<u>7,207</u>	<u>6,121</u>	<u>6,800</u>	<u>6,677</u>
TOTAL	<u>9,616</u>	<u>7,688</u>	<u>6,150</u>	<u>7,397</u>	<u>7,637</u>

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
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FOR THE YEAR ENDED DECEMBER 31, 1987

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AUDITED FINANCIAL
STATEMENTS

MILLARD, ROUSE AND ROSEBRUGH
CHARTERED ACCOUNTANTS

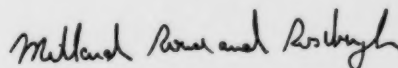
30 PEEL ST.
SIMCOE, ONTARIO

AUDITORS' REPORT

To the Members of Council, Inhabitants
and Ratepayers of The Regional
Municipality of Haldimand-Norfolk

We have examined the consolidated balance sheet of The Regional Municipality of Haldimand-Norfolk as at December 31, 1987 and the consolidated statement of operations for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these consolidated financial statements present fairly the financial position of The Regional Municipality of Haldimand-Norfolk as at December 31, 1987 and the results of its operations for the year then ended in accordance with the accounting principles as prescribed in Note 1 to these financial statements applied on a basis consistent with that of the preceding year.



MILLARD, ROUSE AND ROSEBRUGH

CHARTERED ACCOUNTANTS

Simcoe, Ontario
March 31, 1988
Licence No. 1197

**REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
CONSOLIDATED BALANCE SHEET
AS AT DECEMBER 31, 1987**

	1987 \$	1986 \$
ASSETS		
UNRESTRICTED-		
Cash	747	572,653
Investments (Note 3)	2,305,750	-
User Charges Receivable	72,290	54,620
Accounts Receivable	4,170,865	4,560,764
Inventory	225,450	168,139
Other Current Assets	1,050	1,050
	<u>6,776,152</u>	<u>5,357,226</u>
RESTRICTED		
Investments (Note 3)	4,170,555	3,723,554
Accrued Interest Receivable	71,717	24,148
Other Current Assets	217,950	181,952
Investments In Own Debentures (Note 3)	569,898	823,642
	<u>5,030,120</u>	<u>4,753,296</u>
CAPITAL OUTLAY FINANCED BY LONG TERM LIABILITIES AND TO BE RECOVERED IN FUTURE YEARS	<u>11,805,893</u>	<u>12,538,264</u>
	<u>23,612,165</u>	<u>22,648,786</u>
LIABILITIES		
Accounts Payable and Accrued Liabilities	2,133,377	2,338,567
Due To Trust Funds	57,363	84,120
	<u>2,190,740</u>	<u>2,422,687</u>
Net Long Term Liabilities (Note 6)	<u>11,805,893</u>	<u>12,538,264</u>
FUND BALANCES AT THE END OF THE YEAR		
To Be Used To Offset Taxation or User Charges In Subsequent Years (Note 11)	1,072,872	689,714
Unexpended Capital Financing (Or Capital Operations Not Yet Permanently Financed) (Note 11)	753,880	(209,283)
Reserves (Note 12)	2,758,660	2,454,108
Reserve Funds (Note 12)	<u>5,030,120</u>	<u>4,753,296</u>
	<u>9,615,532</u>	<u>7,687,835</u>
	<u>23,612,165</u>	<u>22,648,786</u>

The accompanying notes are an integral part of this financial statement.

**REGIONAL MUNICIPALITY
CONSOLIDATED STATEMENT OF OPERATIONS**

	1987 ACTUAL \$	1986 ACTUAL \$
SOURCES OF FINANCING:		
TAXATION AND USER CHARGES		
Requisition on Local Municipalities	13,411,175	12,184,240
User Charges	<u>12,694,076</u>	<u>11,147,224</u>
	<u>26,105,251</u>	<u>23,331,464</u>
GRANTS		
Government of Canada	31,132	14,655
Province of Ontario	18,648,887	16,839,908
Other Municipalities	<u>323,848</u>	<u>379,014</u>
	<u>19,003,867</u>	<u>17,233,577</u>
OTHER		
Contributions From Developers	444,273	194,430
Investment Income	704,085	667,355
Sale of Land & Other Assets	86,675	64,810
Insurance Proceeds	8,525	44,160
Other	<u>12,067</u>	<u>28,252</u>
	<u>1,255,625</u>	<u>999,007</u>
PROCEEDS FROM THE ISSUE OF LONG TERM LIABILITIES	<u>656,000</u>	<u>954,446</u>
MUNICIPAL FUND BALANCES AT THE BEGINNING OF THE YEAR (Note 11)		
To Be Used To Offset Taxation or User Charges	689,714	1,059,697
Unexpended Capital Financing (Or Capital Operations Not Yet Permanently Financed)	<u>(209,283)</u>	<u>(1,030,513)</u>
	<u>480,431</u>	<u>29,184</u>
Total Financing Available During the Year	<u>47,501,174</u>	<u>42,547,678</u>

The accompanying notes are an integral part of this financial statement.

**OF HALDIMAND-NORFOLK
FOR THE YEAR ENDED DECEMBER 31, 1987**

APPLIED TO:	1987 ACTUAL \$	1986 ACTUAL \$
CURRENT OPERATIONS		
General Government	2,614,384	2,473,497
Protection to Persons and Property	6,472,902	6,144,252
Transportation Services	3,453,007	3,486,400
Environmental Services	8,718,428	8,085,571
Health Services	2,591,640	2,312,481
Social & Family Services	12,893,244	11,494,277
Recreation & Cultural Services	45,084	42,150
Planning and Development	1,310,149	1,084,731
	<u>38,098,838</u>	<u>35,123,359</u>
CAPITAL		
General Government	543,513	60,577
Protection to Persons and Property	366,186	129,160
Transportation Services	4,250,475	3,939,012
Environmental Services	1,350,311	1,403,941
Health Services	228,876	52,196
Social & Family Services	243,295	216,782
Recreation & Cultural Services	7,204	6,784
Planning & Development	4,348	48,601
	<u>6,994,208</u>	<u>5,857,053</u>
NET APPROPRIATIONS TO RESERVES AND RESERVE FUNDS	<u>581,376</u>	<u>1,086,835</u>
MUNICIPAL FUND BALANCES AT THE END OF THE YEAR (Note 11)		
To Be Used To Offset Taxation or User Charges	1,072,872	689,714
Unexpended Capital Financing (Or Capital Operations Not Yet Permanently Financed)	<u>753,880</u>	<u>(209,283)</u>
	<u>1,826,752</u>	<u>480,431</u>
Total Applications During the Year	<u>47,501,174</u>	<u>42,547,678</u>



REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 1987

1. ACCOUNTING POLICIES

The Consolidated Balance Sheet and the Consolidated Statement of Operations for the Regional Municipality of Haldimand-Norfolk have been prepared in accordance with accounting policies prescribed for Ontario municipalities by the Ministry of Municipal Affairs.

a) (i) Basis Of Consolidation

These consolidated statements reflect the assets, liabilities, sources of financing and expenditures of the revenue fund, capital fund, reserve funds and reserves including the activities of all Committees of Council and the following boards:

Haldimand-Norfolk Museum Advisory Board
Haldimand-Norfolk Board of Commissioners of Police

The assets are segregated by restricted and unrestricted. The restricted assets are those of the reserve funds and have been set aside for specific purposes either by legislation or by Council.

All interfund assets and liabilities and sources of financing and expenditures have been eliminated with the exception of loans or advances between reserve funds and any other fund of the municipality and the resulting interest income and expenditures.

(ii) Non-Consolidated Entities

The following programs are not consolidated:

Haldimand-Norfolk Home Care Program
Addiction Assessment Referral Service
Speech Therapy

These programs receive 100% financing from the Ministry of Health and require reporting to Ontario on a provincial fiscal year basis.

The "Consolidated Balance Sheet" reflects their assets or liabilities to the extent of amounts due to or from these programs.

(iii) Trust Funds

Trust funds and their related operations administered by the municipality are not consolidated, but are reported separately on the "Trust Funds Statement of Continuity and Balance Sheet".

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 1987

b) Basis Of Accounting

(i) Accrual

Sources of financing and expenditures are reported on the accrual basis of accounting with the exception of principal and interest charges on long term liabilities which are charged against operations in the periods in which they are paid. The principal and interest charges are not accrued for the periods from the dates of the latest installment payments to the end of the financial year.

The accrual basis of accounting recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

(ii) Fixed Assets

The historical cost and accumulated depreciation for fixed assets are not recorded for municipal purposes. Fixed assets are reported as an expenditure on the Consolidated Statement of Operations in the year of acquisition.

(iii) Capital Outlay To Be Recovered In Future Years

"Capital outlay to be recovered in future years," which represents the outstanding principal portion of unmatured long term liabilities for municipal expenditures or capital funds transferred to other organizations, is reported on the "Consolidated Balance Sheet".

(iv) Interest is allocated on borrowings between the revenue fund, the capital fund and reserve funds at current bank prime rates less 1%.

(v) Reserves and Reserve Funds

The reserves and reserve funds are established by Council resolution or by-law, and amounts are only spent in accordance with the terms and policies established by Council and are available for future purposes. Expenditures in respect of items for which the reserves have been created are reported on the Consolidated Statement of Operations as they are incurred.

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 1987

(vi) **Inventories**

Inventories of materials and supplies are valued at the purchased price on the first-in-first-out basis.

2. TRUST FUNDS

Trust funds administered by the municipality amounting to \$2,946,448 (1986 - \$3,094,241) have not been included in the "Consolidated Balance Sheet" nor have their operations been included in the "Consolidated Statement of Operations".

<u>3. INVESTMENTS</u>	<u>1987</u> <u>\$</u>	<u>1986</u> <u>\$</u>
Total investments recorded on the "Consolidated Balance Sheet" at cost.	7,046,203	4,547,196
Market value of total investments as at the end of the year.	7,092,351	4,604,971

4. PENSION AGREEMENTS

The Municipality makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of 638 members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

The amount contributed to OMERS for 1987 was \$926,538 (1986 - \$912,661) for current service and is included as an expenditure on the Consolidated Statement of Operations.

Under the past service provision of pension agreements, the municipality is obligated at December 31, 1987 for an amount of \$63,535 (1986 - \$32,323) as established for the plans.

No provision has been made for this liability which will be funded by monthly payments of \$1,065.71 from general revenues for the next seven years.

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 1987

5. LIABILITY FOR VESTED SICK LEAVE BENEFITS

Under the sick leave benefit plan, unused sick leave can accumulate and employees may become entitled to a cash payment when they leave the municipality's employment.

	<u>1987</u> \$	<u>1986</u> \$
The liability for these accumulated days to the extent that they have vested and could be taken in cash by an employee on terminating amounts to:	2,861,276	2,779,101
The actuarial value of the year end liability is estimated to be:	2,002,893	1,945,371
Amount provided for this past service liability reported on the "Consolidated Balance Sheet" as a reserve fund:	664,480	530,732
Amount provided for in the current year reported on the "Consolidated Statement of Operations":	210,045	161,680
Estimated amount recoverable under current Province of Ontario subsidy programs:	481,315	492,747

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 1987

6. NET LONG TERM LIABILITIES

- a) The balance of the net long term liabilities reported on the "Consolidated Balance Sheet" is comprised of the following:

	1987 \$	1986 \$
Total long term liabilities incurred by the municipality including those incurred on behalf of school boards, other municipalities and municipal enterprises and outstanding at the end of the year amount to:	17,827,582	18,291,111
In addition, the municipality has assumed responsibility for the payment of principal and interest charges on certain long term liabilities issued by other municipalities. At the end of the year, the outstanding principal amount of this liability is:	839,868	1,061,872
Of the long term liabilities shown above, the responsibility for payment of principal and interest charges has been assumed by utilities, school boards and other municipalities. At the end of the year, the outstanding principal amount of this liability is:	(6,746,877)	(6,714,286)
The total value of sinking funds and the balance in the Ministry of the Environment Debt Retirement Fund which have been accumulated to the end of the year to retire the outstanding long term liabilities included above, amount to:	<u>(114,680)</u>	<u>(100,433)</u>
Net Long Term Liabilities at the	<u>11,805,893</u>	<u>12,538,264</u>

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 1987

- b) The amounts required for principal and interest for net long term liabilities for 1988 and future years are as follows:

<u>Year</u>	<u>Principal</u> <u>\$</u>	<u>Interest</u> <u>\$</u>	<u>Total</u> <u>\$</u>
1988	1,368,828	1,149,902	2,518,730
1989	1,410,873	1,020,464	2,431,337
1990	2,733,605	882,590	3,616,195
1991	1,104,098	566,834	1,670,932
1992	1,114,965	469,021	1,583,986
1993-1997	3,944,146	945,162	4,889,308
1998 and onwards	13,000	1,284	14,284
Sinking Fund	<u>116,378</u>	<u>-</u>	<u>116,378</u>
Total	<u>11,805,893</u>	<u>5,035,257</u>	<u>16,841,150</u>

- c) Approval of the Ontario Municipal Board has been obtained for the long term liabilities in (a) issued in the name of the municipality.

7. CHARGES FOR NET LONG TERM LIABILITIES

Total charges for the year for net long term liabilities which are reported on the "Consolidated Statement of Operations" are as follows:

	<u>1987</u> <u>\$</u>	<u>1986</u> <u>\$</u>
Principal payments including contributions to sinking funds and to the Ministry of the Environment Debt Retirement Fund	1,377,260	1,118,953
Interest	<u>1,217,194</u>	<u>1,218,929</u>
Total	<u>2,594,454</u>	<u>2,337,882</u>

The charges for long term liabilities assumed by non-consolidated entities or by individuals in the case of tile drainage and shoreline property assistance loans are not reflected in these statements.

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 1987

8. CONTINGENT LIABILITIES

The municipality is contingently liable for long term liabilities with respect to those liabilities for which the responsibility for the payment of principal and interest has been assumed by other municipalities and school boards.

The total amount outstanding as at December 31, 1987 is \$6,746,877 (1986 - \$6,714,286) and is not recorded on the "Consolidated Balance Sheet".

9. NONACCRUAL OF INTEREST ON LONG TERM LIABILITIES

No provision has been made in these financial statements for the accrual of interest on the net long term liabilities. Had this provision been made, the municipal fund balances as at December 31, 1987 would have been decreased by \$320,611 (1986 - \$299,938).

10. CONTRACTUAL OBLIGATION - MINISTRY OF THE ENVIRONMENT

In accordance with various service agreements entered into by the municipality with the Ministry of the Environment, the following sewage and water systems are owned and operated in whole or in part by the Ministry:

<u>Waterworks</u>	<u>Sanitary Sewers</u>
Courtland (Middleton)	Cayuga
Haldimand-Norfolk Central Water System	Port Dover
	Port Rowan
	Simcoe
	Waterford

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 1987

The municipality is obligated to meet all operating costs and repay the long term liabilities related to these projects. Included in the "Consolidated Statement of Operations" are operating charges from the Ministry of Environment of \$1,611,056 for sewer systems and \$516,587 for water systems. The "Consolidated Balance Sheet" does not reflect any assets or liabilities pertaining to the sewage or water systems except to the extent of service charges due to (or from) the Ministry.

Information received from the Ministry as at March 31, 1987, indicates the following:

	Accumulated Deficit \$	Total Outstanding Capital Obligations \$	1987 Debt Charges \$
Water Systems	52,564	464,297	52,532
Sewer Systems	1,286,055	5,826,681	619,240

The operating deficits and long term liabilities indicated above are not reflected in the accompanying financial statements.

The municipality has entered into service agreements with the Ministry of the Environment for the operation of the following systems owned by the municipality:

Sewer Systems: Caledonia, Hagersville, Delhi, Jarvis, Simcoe, Townsend, Lake Erie Industrial Park, Dunnville, Oswego Park

Water System: Dunnville

Included in the "Consolidated Statement of Operations" are operating charges from the Ministry of the Environment of \$789,081. All assets and liabilities for these systems are reflected in the "Consolidated Balance Sheet".

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 1987

11. MUNICIPAL FUND BALANCES AT THE END OF THE YEAR

- a) The balance on the "Consolidated Statement of Operations" of municipal equity of \$1,826,752 (1986 - \$480,431) at the end of the year is comprised of the following:

	1987 \$	1986 \$
- for general reduction of taxation	727,397	414,702
- for general reduction of user charges	345,475	275,012
- acquisition of fixed assets to be recovered through taxation or user charges	(15,671)	(5,242)
- acquisition of fixed assets to be recovered from Grants	(13,603)	(45,052)
- acquisition of fixed assets to be financed from the proceeds of long term liabilities	(39,336)	(173,684)
- acquisition of fixed assets to be recovered through reserves and reserve funds	(18,582)	(123,858)
- funds available for the acquisition of fixed assets	<u>841,072</u>	<u>138,553</u>
	<u>1,826,752</u>	<u>480,431</u>

- b) Approval of the Ontario Municipal Board has been obtained for the pending issue(s) of long term liabilities and for those commitments to be financed from revenues beyond the term of Council.

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 1987

12. RESERVES AND RESERVE FUNDS

The total balances of reserves and reserve funds of \$7,788,780 (1986 - \$7,207,404) are shown in detail on Schedules 3 and 4, Continuity of Reserves and Reserve Funds.

13. BUDGET AMOUNTS

The municipality does not prepare formal budgets for Reserves and Reserve Funds. No budget amounts have been included in the "Consolidated Statement of Operations" in respect to these funds. Comparisons between Budget and Actual figures are available on Schedule 1 Analysis of Current Operations as well as on Schedules 4 and 5 for Analysis of Water and Sewer Operations.

14. COMPARATIVE FIGURES

Certain 1986 comparative figures have been reclassified to conform to the presentation adopted in 1987.

15. PROGRAMS REPORTED ON PROVINCIAL FISCAL YEAR BASIS

The following programs are administered and are under the control of Council but are not included in the "Consolidated Statement of Operations" as per note 1 (a):

Unaudited Figures
April 1, 1987 - March 31, 1988

	Revenue \$	Expenditure \$	Due to/(from) Region \$
Home Care Program	4,162,509	4,079,999	(82,510)
Addiction Assessment Referral Service	149,463	159,017	9,554
Speech Therapy	<u>65,000</u>	<u>5,000</u>	<u>(60,000)</u>
	4,376,972	4,244,016	(132,956)

MILLARD, ROUSE AND ROSEBRUGH
CHARTERED ACCOUNTANTS

30 PEEL ST.
SIMCOE, ONTARIO

AUDITORS' REPORT

To the Members of Council, Inhabitants
and Ratepayers of the Regional
Municipality of Haldimand-Norfolk

We have examined the balance sheets of the trust funds of The Regional Municipality of Haldimand-Norfolk as at December 31, 1987 and the statement of continuity of trust funds for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these financial statements present fairly the financial position of the trust funds for The Regional Municipality of Haldimand-Norfolk as at December 31, 1987 and the continuity of trust funds for the year then ended in accordance with accounting principles as prescribed in Note 1 to these financial statements applied on a basis consistent with that of the preceding year.

Millard Rouse and Rosebrugh

MILLARD, ROUSE AND ROSEBRUGH

CHARTERED ACCOUNTANTS

Simcoe, Ontario
March 31, 1988
Licence No. 1197

**REGIONAL MUNICIPALITY
TRUST FUNDS:
FOR THE YEAR ENDED**

	<u>O.H.R.P. \$</u>	<u>GRANDVIEW RESIDENT ASSET \$</u>	<u>GRANDVIEW POCKET MONEY \$</u>	<u>NORVIEW POCKET MONEY \$</u>
Balance, January 1, 1987	1,306,225	624,678	469,636	569,737
RECEIPTS				
Residents' Contributions	-	249,094	319,076	283,635
Capital Receipts	40,000	-	-	-
Interest Earned On Loans	28,382	-	-	-
Investment Income	27,626	48,643	39,578	43,008
Total Receipts	96,008	297,737	358,654	326,643
EXPENDITURES	158,469	362,145	364,290	387,350
Balance, December 31, 1987	<u>1,243,764</u>	<u>560,270</u>	<u>464,000</u>	<u>509,030</u>

**TRUST FUNDS
AS AT**

ASSETS				
Cash	106,829	62,102	27,990	62,756
Loans Receivable	940,793	-	-	-
Investments, at cost (Note 3)	190,844	484,210	423,106	430,079
Accrued Interest	4,422	13,958	12,904	15,862
Due from (to) Revenue Fund	876	-	-	333
	<u>1,243,764</u>	<u>560,270</u>	<u>464,000</u>	<u>509,030</u>
FUND BALANCES				
- Capital	-	-	-	-
- Income	1,243,764	560,270	464,000	509,030
	<u>1,243,764</u>	<u>560,270</u>	<u>464,000</u>	<u>509,030</u>

The accompanying notes are an integral part of this financial statement.

OF HALDIMAND-NORFOLK
STATEMENT OF CONTINUITY
DECEMBER 31, 1987

GRANDVIEW BEQUEST \$	NORVIEW BEQUEST \$	1987 TOTAL \$	1986 TOTAL \$
123,965	-	3,094,241	3,418,605
-	12,500	864,305	663,143
29,673		69,673	330
-		28,382	26,000
12,034	687	171,576	200,831
41,707	13,187	1,133,936	890,304
1,434	8,041	1,281,729	1,214,668
164,238	5,146	2,946,448	3,094,241

BALANCE SHEET
DECEMBER 31, 1987

-	-	259,677	282,749
-	-	940,793	920,725
111,576	-	1,639,815	1,785,972
1,654	-	48,800	20,675
51,008	5,146	57,363	84,120
164,238	5,146	2,946,448	3,094,241
76,323	-	76,323	46,650
87,915	5,146	2,870,125	3,047,591
164,238	5,146	2,946,448	3,094,241

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
TRUST FUNDS: NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 1987

1. ACCOUNTING POLICIES

Sources of financing and expenditures are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

2. ONTARIO HOME RENEWAL PROGRAM

The Ontario Home Renewal Program was established by the Ontario Ministry of Housing in 1973 to provide grants for municipalities to make loans to assist owner occupants to repair, rehabilitate and improve their homes to local property standards. Individual loans are limited to \$7,500 of which the maximum forgivable portion is \$4,000.

Ontario Home Renewal Program loans receivable at December 31, 1987 comprise repayable loans of \$506,788 (1986 - \$492,917) and forgivable loans of \$389,597 (1986 - \$382,326). Loan forgiveness is earned and recorded at a rate of up to \$600 per year of continued ownership and occupancy. In the event of the sale or lease of the home or in the event of the homeowner ceasing to occupy the home, the balances of the repayable loan and the unearned forgivable loan immediately become due and payable by the homeowner.

3. INVESTMENTS

	<u>1987</u> <u>\$</u>	<u>1986</u> <u>\$</u>
Total investments recorded on the Trust Funds Balance Sheet at cost:	1,639,815	1,785,972
Market value of total investments as at the end of the year:	1,644,469	1,806,645

OTHER FINANCIAL
SCHEDULES

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK

Schedule 1

ANALYSIS OF CURRENT OPERATIONS

FOR THE YEAR ENDED DECEMBER 31, 1987

	1987 BUDGET \$	1987 ACTUAL \$	1986 ACTUAL \$
Accumulated Surplus at the Beginning of the Year	<u>599,660</u>	<u>689,714</u>	<u>1,059,697</u>
EXPENDITURE			
General Government	3,110,960	3,038,807	2,957,012
Protection to Persons & Property	7,049,049	6,917,697	6,454,685
Transportation Services	5,623,952	5,408,690	5,005,584
Environmental Services	11,016,423	10,240,350	9,771,861
Health Services	2,920,603	2,852,596	2,580,343
Social & Family Services	13,168,314	13,057,140	11,654,452
Recreation & Cultural Services	38,656	49,788	48,934
Planning & Development	<u>1,232,798</u>	<u>1,314,497</u>	<u>1,152,724</u>
	<u>44,160,755</u>	<u>42,879,565</u>	<u>39,625,595</u>
REVENUE			
Requisition on Local Municipalities	13,349,527	13,411,175	12,184,240
User Charges	13,461,408	12,694,076	11,147,224
Ontario Grants	15,047,743	15,741,339	14,317,613
Canada Grants	51,571	31,132	14,655
Municipal Grants	140,763	298,457	379,014
Interest Income	160,000	188,057	205,249
Sale of Assets	37,250	86,675	64,810
Insurance Recoveries	-	8,525	44,160
Other	-	-	24,630
Transfer from Own Funds	<u>1,312,833</u>	<u>803,287</u>	<u>874,017</u>
	<u>43,561,095</u>	<u>43,262,723</u>	<u>39,255,612</u>
Accumulated Surplus at the End of the Year	<u>-</u>	<u>1,072,872</u>	<u>689,714</u>

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK

Schedule 2

ANALYSIS OF CAPITAL OPERATIONS

FOR THE YEAR ENDED DECEMBER 31, 1987

	1987 ACTUAL \$	1986 ACTUAL \$
Unfinanced Capital Outlay at the Beginning of the Year	<u>209,283</u>	<u>1,030,513</u>
CAPITAL EXPENDITURE		
General Government	515,691	60,577
Protection to Persons & Property	366,186	129,160
Transportation Services	4,250,475	3,939,012
Environmental Services	1,350,311	1,394,541
Health Services	228,876	52,196
Social & Family Services	243,295	216,782
Recreation & Cultural Services	7,204	6,784
Planning & Development	<u>4,348</u>	<u>48,601</u>
	<u>6,966,386</u>	<u>5,847,653</u>
CAPITAL FINANCING		
Contributions from the Revenue Fund	3,159,144	2,469,492
Contributions from Reserve and Reserve Funds	1,103,675	717,563
	656,000	954,446
Long Term Liabilities Incurred	2,907,548	2,521,665
Ontario Grants	<u>103,182</u>	<u>5,717</u>
Other		
	<u>7,929,549</u>	<u>6,668,883</u>
Unfinanced Capital Outlay at the End of the Year	<u>(753,880)</u>	<u>209,283</u>
ANALYZED AS FOLLOWS:		
Unfinanced Capital Outlay	87,192	347,836
Unexpended Capital Financing	<u>(841,072)</u>	<u>(138,553)</u>
	<u>(753,880)</u>	<u>209,283</u>

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK

Schedule 3

ANALYSIS OF RESERVES

FOR THE YEAR ENDED DECEMBER 31, 1987

<u>RESERVES</u>	<u>BALANCE AT BEGINNING OF YEAR \$</u>	<u>APPROPRIATIONS FROM OWN FUNDS \$</u>	<u>APPROPRIATIONS TO OWN FUNDS \$</u>	<u>BALANCE AT END OF YEAR \$</u>
Working Funds	898,378	-	-	898,378
Equipment Recharge	79,577	163,908	-	243,485
Capital Replacement - General	380,085	17,500	(204,000)	193,585
Rate Stabilization - Water and Sewer	593,117	106,654	(3,590)	696,181
Contingencies	300,827	200,000	(34,000)	466,827
Insurance	71,992	49,736	-	121,728
Capital Replacement - Police	<u>130,132</u>	<u>55,000</u>	<u>(46,656)</u>	<u>138,476</u>
TOTAL	<u>2,454,108</u>	<u>592,798</u>	<u>(288,246)</u>	<u>2,758,660</u>

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK

Schedule 4

ANALYSIS OF RESERVE FUNDS

FOR THE YEAR ENDED DECEMBER 31, 1987

<u>RESERVE FUNDS</u>	<u>SICK LEAVE \$</u>	<u>SOLID WASTE \$</u>	<u>WATER & SEWER \$</u>	<u>TOTAL \$</u>
Balance at the Beginning of the Year	530,732	654,871	3,567,693	4,753,296
REVENUE				
Contributions from Own Funds	159,120	200,000	1,719,269	2,078,389
Interest Earned	50,925	56,914	380,568	488,407
Other	-	-	406,170	406,170
Total Revenue	<u>210,045</u>	<u>256,914</u>	<u>2,506,007</u>	<u>2,972,966</u>
EXPENDITURES				
Contributions to Own Funds	76,297	317,388	2,274,636	2,668,321
Other	-	-	27,821	27,821
Total Expenditures	<u>76,297</u>	<u>317,388</u>	<u>2,302,457</u>	<u>2,696,142</u>
Balance at the End of the Year	<u>664,480</u>	<u>594,397</u>	<u>3,771,243</u>	<u>5,030,120</u>

REGIONAL MUNICIPALITY
ANALYSIS OF WATER AND
AS AT DECEMBER

		BALANCE	REVENUES	
		JANUARY 1	CONTRIBUTIONS	INTEREST
		\$	FROM OWN FUNDS	\$
			\$	\$
CALEDONIA	Water Debt Retirement	73,808	11,000	9,334
	Sewer Debt Retirement	56,308	6,580	5,243
	Water Capital Replacement	57,685	30,000	6,007
	Sewer Capital Replacement	214,027	30,000	16,354
	Water Capital Charges	45,106	-	4,678
	Sewer Capital Charges	62,559	-	11,719
	Sewer M.O.E.	21,256	395	2,147
	Sub-Total	530,749	77,975	55,482
CAYUGA	General	49,399	-	3,996
	Water Capital Replacement	25,944	3,557	1,896
	Water Capital Charges	7,657	53,395	1,116
	Sewer Capital Charges	24,108	-	2,252
	Sub-Total	107,108	56,952	9,260
HAGERSVILLE	General	7,085	-	573
	Water Capital Replacement	16,948	10,000	1,914
	Sewer Capital Replacement	25,807	10,000	2,457
	Sewer M.O.E.	36,997	700	2,325
	Water M.O.E.	13,672	-	1,485
	Water Capital Charges	-	7,658	57
	Sub-Total	100,509	28,358	8,811
DUNNVILLE	General	141,146	-	11,907
	Water Debt Retirement	-	-	-
	Sewer Debt Retirement	27,927	3,194	3,265
	Water Capital Replacement	370,499	100,628	32,756
	Sewer Capital Replacement	193,346	18,790	15,615
	Water Capital Charges	98	45,317	1,896
	Sewer Capital Charges	274	34,186	1,877
	Sewer M.O.E.	35,313	533	3,860
	Water M.O.E.	31,271	869	3,449
Sub-Total	799,874	203,517	74,625	
DELHI	General	23,764	-	1,978
	Water Debt Retirement	-	53,749	1,924
	Sewer Debt Retirement	80,820	11,000	8,483
	Water Capital Replacement	36,551	30,000	3,895
	Sewer Capital Replacement	40,300	54,000	5,517
	Sewer Capital Charges	16,647	-	1,556
	Water Capital Charges	5,233	12,742	445
	Sewer M.O.E.	17,249	1,374	1,937
	Sub-Total	220,564	162,865	25,735

OF HALDIMAND-NORFOLK
SEWER RESERVE FUNDS
31ST, 1987

Schedule 5-1

LOT LEVIES AND OTHER \$	TOTAL REVENUE \$	EXPENDITURES		TOTAL EXPENDITURES \$	BALANCE DEC. 31ST \$
		CONTRIBUTIONS TO OWN FUNDS \$	OTHER \$		
-	20,334	-	-	-	94,142
-	11,823	-	-	-	68,131
-	36,007	10,946	-	10,946	82,746
-	46,354	239,558	-	239,558	20,823
66,076	70,754	45,139	-	45,139	70,721
165,763	177,482	66,537	-	66,537	173,504
-	2,542	-	11,036	11,036	12,762
<u>231,839</u>	<u>365,296</u>	<u>362,180</u>	<u>11,036</u>	<u>373,216</u>	<u>522,829</u>
-	3,996	53,395	-	53,395	-
-	5,453	29,120	87	29,207	2,190
2,436	56,947	13,500	-	13,500	51,104
6,812	9,064	-	-	-	33,172
<u>9,248</u>	<u>75,460</u>	<u>96,015</u>	<u>87</u>	<u>96,102</u>	<u>86,466</u>
-	573	7,658	-	7,658	-
-	11,914	(3,326)	-	(3,326)	32,188
-	12,457	6,439	-	6,439	31,825
-	3,025	-	16,480	16,480	23,542
-	1,485	-	-	-	15,157
-	7,715	-	-	-	7,715
<u>0</u>	<u>37,169</u>	<u>10,771</u>	<u>16,480</u>	<u>27,251</u>	<u>110,427</u>
-	11,907	153,053	-	153,053	-
-	-	-	-	-	-
-	6,459	-	-	-	34,386
-	133,384	200,001	-	200,001	303,882
-	34,405	93,201	-	93,201	134,550
5,246	52,459	-	-	-	52,557
14,672	50,735	-	-	-	51,009
-	4,393	-	-	-	39,706
-	4,318	-	-	-	35,589
<u>19,918</u>	<u>298,060</u>	<u>446,255</u>	<u>0</u>	<u>446,255</u>	<u>651,679</u>
-	1,978	25,742	-	25,742	-
-	55,673	-	-	-	55,673
-	19,483	-	-	-	100,303
-	33,895	8,140	-	8,140	62,306
-	59,517	-	-	-	99,817
1,970	3,526	-	-	-	20,173
715	13,902	-	-	-	19,135
-	3,311	-	-	-	20,560
<u>2,685</u>	<u>191,285</u>	<u>33,882</u>	<u>0</u>	<u>33,882</u>	<u>377,967</u>

**REGIONAL MUNICIPALITY
ANALYSIS OF WATER AND
AS AT DECEMBER**

		REVENUES	
		CONTRIBUTIONS	
		FROM OWN FUNDS	INTEREST
	BALANCE JANUARY 1		
	\$	\$	\$
PORT ROWAN			
General	-	-	-
Sewer Capital Replacement	-	-	-
Water Capital Replacement	22,091	4,000	1,559
Water Capital Charges	147	-	21
Sewer Capital Charges	113	-	27
Sub-Total	<u>22,351</u>	<u>4,000</u>	<u>1,607</u>
SINCOE			
General	457,735	-	49,220
Water Debt Retirement	88,850	10,719	10,012
Water Capital Replacement	101,976	50,000	6,942
Sewer Capital Replacement	61,986	54,464	8,587
Sewer Capital Charges	94,378	141,086	10,058
Water Capital Charges	33,627	314,029	7,801
Sewer M.O.E.	4,929	-	535
Sub-Total	<u>843,481</u>	<u>570,298</u>	<u>93,155</u>
WATERFORD			
General	232,542	-	27,612
Water Debt Retirement-OHAP	119,294	-	17,808
Water Debt Retirement	-	11,671	375
Water Capital Replacement	7,888	19,953	1,416
Sewer Capital Replacement	-	-	-
Water Capital Charges	3,957	141,922	4,452
Sewer Capital Charges	11,043	98,624	4,459
Sub-Total	<u>374,724</u>	<u>272,170</u>	<u>56,122</u>
JARVIS			
General	69,901	-	5,601
Water Capital Replacement	124,196	20,000	11,761
Sewer Capital Replacement	12,307	14,735	685
Sewer Capital Charges	-	27,868	212
Water Capital Charges	-	40,103	300
Sewer M.O.E.	6,162	-	669
Sub-Total	<u>212,566</u>	<u>102,706</u>	<u>19,228</u>
PORT DOVER			
General	193,480	-	16,253
Water Debt Retirement	36,885	5,500	4,142
Water Capital Replacement	6,126	50,000	2,449
Sewer Capital Replacement	64,452	48,701	6,973
Sewer Capital Charges	9,498	-	1,159
Water Capital Charges	3,378	131,061	1,312
Sub-Total	<u>313,819</u>	<u>235,262</u>	<u>32,288</u>

OF HALDIMAND-NORFOLK
SEWER RESERVE FUNDS
31ST 1987

Schedule 5-2

LOT LEVIES AND OTHER \$	TOTAL REVENUE \$	EXPENDITURES		TOTAL EXPENDITURES \$	BALANCE DEC. 31ST \$
		CONTRIBUTIONS TO OWN FUNDS \$	OTHER \$		
-	-	-	-	-	-
-	-	-	-	-	-
-	5,559	24,309	-	24,309	3,341
368	389	-	-	-	536
579	606	-	-	-	719
<u>947</u>	<u>6,554</u>	<u>24,309</u>	<u>0</u>	<u>24,309</u>	<u>4,596</u>
-	49,220	506,955	-	506,955	-
-	20,731	-	-	-	109,581
-	56,942	120,403	-	120,403	38,515
4,680	67,731	29,563	-	29,563	100,154
39,506	190,650	-	-	-	285,028
14,281	336,111	-	-	-	369,738
-	535	-	-	-	5,464
<u>58,467</u>	<u>721,920</u>	<u>656,921</u>	<u>0</u>	<u>656,921</u>	<u>908,480</u>
-	27,612	260,154	-	260,154	-
-	17,808	30,545	50	30,595	106,507
-	12,046	-	-	-	12,046
-	21,369	-	-	-	29,257
-	-	-	-	-	-
19,085	165,459	10,591	-	10,591	158,825
47,803	150,886	-	-	-	161,929
<u>66,888</u>	<u>395,180</u>	<u>301,290</u>	<u>50</u>	<u>301,340</u>	<u>468,564</u>
-	5,601	75,502	-	75,502	-
-	31,761	-	-	-	155,957
-	15,420	17,747	-	17,747	9,980
200	28,280	-	-	-	28,280
70	40,473	-	-	-	40,473
-	669	-	-	-	6,831
<u>270</u>	<u>122,204</u>	<u>93,249</u>	<u>0</u>	<u>93,249</u>	<u>241,521</u>
-	16,253	209,565	168	209,733	-
-	9,642	-	-	-	46,527
-	52,449	(7,784)	-	(7,784)	66,359
-	55,674	33,370	-	33,370	86,756
11,436	12,595	13,000	-	13,000	9,093
4,090	136,463	-	-	-	139,841
<u>15,526</u>	<u>283,076</u>	<u>248,151</u>	<u>168</u>	<u>248,319</u>	<u>348,576</u>

**REGIONAL MUNICIPALITY
ANALYSIS OF WATER AND
AS AT DECEMBER**

		BALANCE	REVENUES	
		JANUARY 1	CONTRIBUTIONS	INTEREST
		\$	FROM OWN FUNDS	\$
			\$	\$
TOWNSEND	General	1,492	-	121
	Water Capital Replacement	10,647	1,966	1,017
	Sewer M.O.E.	6,634	366	737
	Water Capital Charges	-	1,613	12
	Sub-Total	<u>18,773</u>	<u>3,945</u>	<u>1,887</u>
LAKE ERIE IND'L PARK	Water Capital Replacement	12,396	-	1,102
	Sewer M.O.E.	4,154	99	460
		<u>16,550</u>	<u>99</u>	<u>1,562</u>
COURTLAND	Water Capital Charges	<u>2,312</u>	-	298
OSWEGO PARK	Sewer Capital Replacement	-	1,122	40
	Sewer M.O.E.	4,313	-	468
		<u>4,313</u>	<u>1,122</u>	<u>508</u>
TOTAL		<u>3,567,693</u>	<u>1,719,269</u>	<u>380,568</u>

OF HALDIMAND-NORFOLK
SEWER RESERVE FUNDS
31ST 1987

Schedule 5-3

LOT LEVIES AND OTHER \$	TOTAL REVENUE \$	EXPENDITURES		TOTAL EXPENDITURES \$	BALANCE DEC. 31ST \$
		CONTRIBUTIONS TO OWN FUNDS \$	OTHER \$		
-	121	1,613	-	1,613	-
-	2,983	-	-	-	13,630
-	1,103	-	-	-	7,737
-	1,625	-	-	-	1,625
<u>0</u>	<u>5,832</u>	<u>1,613</u>	<u>0</u>	<u>1,613</u>	<u>22,992</u>
-	1,102	-	-	-	13,498
-	559	-	-	-	4,713
<u>0</u>	<u>1,661</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>18,211</u>
382	680	-	-	-	2,992
-	1,162	-	-	-	1,162
-	468	-	-	-	4,781
<u>0</u>	<u>1,630</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,943</u>
<u>406,170</u>	<u>2,506,007</u>	<u>2,274,636</u>	<u>27,821</u>	<u>2,302,457</u>	<u>3,771,243</u>

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
WATERWORKS: ANALYSIS OF REVENUE AND EXPENDITURE
FOR THE YEAR ENDED DECEMBER 31, 1987

Schedule 6

	1987 BUDGET \$	1987 ACTUAL \$	1986 ACTUAL \$
Accumulated Surplus at the Beginning of the Year	<u>33,744</u>	<u>51,644</u>	<u>213,173</u>
REVENUE			
Taxation and User Charges	3,814,033	3,874,763	3,446,392
Provincial Grants	220,661	219,763	219,610
Fire Hydrant Fees	132,700	133,925	131,950
Transfers From Own Funds	191,956	215,977	262,866
Fees and Service Charges	9,960	35,831	28,091
	<u>4,369,310</u>	<u>4,480,259</u>	<u>4,088,909</u>
EXPENDITURE			
Salaries, Wages & Benefits	750,593	819,971	745,185
Long Term Debt Charges	905,842	914,286	883,719
M.O.E. Operating Charges	600,195	602,228	605,548
Maintenance and Operating Costs	1,367,042	1,316,134	1,192,557
Transfers To Own Funds	480,832	471,345	619,032
Capital Expenditures	298,550	163,019	204,397
	<u>4,403,054</u>	<u>4,286,983</u>	<u>4,250,438</u>
Accumulated Surplus at the End of the Year	<u>-</u>	<u>244,920</u>	<u>51,644</u>

REGIONAL MUNICIPALITY OF HALDIMAND-NORFOLK
SEWERWORKS: ANALYSIS OF REVENUE AND EXPENDITURE

Schedule 7

FOR THE YEAR ENDED DECEMBER 31, 1986

	1987 BUDGET \$	1987 ACTUAL \$	1986 ACTUAL \$
Accumulated Surplus at the Beginning of the Year	<u>151,916</u>	<u>223,368</u>	<u>295,762</u>
REVENUE			
Taxation and User Charges	4,070,736	4,110,285	3,906,218
Provincial Grants	247,935	249,430	251,302
Transfers From Own Funds	8,681	8,681	27,975
Fees and Service Charges	51,580	63,763	57,084
	<u>4,378,932</u>	<u>4,432,159</u>	<u>4,242,579</u>
EXPENDITURE			
Salaries, Wages & Benefits	384,101	390,585	376,902
Long Term Debt Charges	705,675	730,594	704,586
M.O.E. Operating Charges	2,396,019	2,314,495	2,169,718
Maintenance and Operating Costs	676,342	757,274	684,936
Transfers To Own Funds	314,311	346,090	354,081
Capital Expenditures	<u>54,400</u>	<u>15,933</u>	<u>24,750</u>
	<u>4,530,848</u>	<u>4,554,971</u>	<u>4,314,973</u>
Accumulated Surplus at the End of the Year	<u>-</u>	<u>100,556</u>	<u>223,368</u>

REGIONAL MUNICIPALITY
WATERWORKS SYSTEMS: ANALYSIS OF
FOR THE YEAR ENDED

	CALEDONIA \$	CAYUGA \$	HAGERSVILLE \$	DUNNVILLE \$	DELHI \$	COURTLAND \$
Surplus (Deficit) at the Beginning of the Year	<u>18,042</u>	<u>11,827</u>	<u>(33,352)</u>	<u>12,759</u>	<u>12,134</u>	<u>4,960</u>
REVENUE						
Requisitions for Specific Purposes	-		8,442	-	1,117	9,862
General Support Grant	18,388	9,254	15,525	36,526	20,460	4,130
User Service Charges	347,011	163,149	328,172	572,525	316,995	58,598
Fire Protection Fees	14,200	3,900	8,900	15,500	15,500	6,500
Other Revenues	5,199	2,042	1,175	3,773	1,650	525
Transfers From Own Funds	-	-			13,000	
Fees & Services Charges						
	<u>384,798</u>	<u>178,345</u>	<u>362,214</u>	<u>628,324</u>	<u>368,722</u>	<u>79,615</u>
EXPENDITURE						
Salaries, Wages & Benefits	54,581	64,819	33,477	112,844	70,327	6,571
M.O.E. Operating Costs	-	-	146,869	85,640	-	57,621
Operating Costs and Maintenance	88,802	68,735	33,915	125,275	101,280	11,502
Interdepartmental Charges	23,950	16,053	32,298	57,402	19,606	7,560
Net Long Term Debt	110,718	-	40,811	93,433	88,022	-
Capital Expenditures	19,014	10,117	4,753	11,043	5,580	536
Transfers To Own Funds	<u>46,076</u>	<u>4,552</u>	<u>10,378</u>	<u>102,781</u>	<u>87,163</u>	<u>36</u>
	<u>343,141</u>	<u>164,276</u>	<u>302,501</u>	<u>588,418</u>	<u>371,978</u>	<u>83,826</u>
Surplus (Deficit) at the End of the Year	<u>59,699</u>	<u>25,896</u>	<u>26,361</u>	<u>52,665</u>	<u>8,878</u>	<u>749</u>

OF HALDIMAND-NORFOLK

Schedule 8

REVENUE AND EXPENDITURE BY SYSTEM

DECEMBER 31, 1987

PORT ROWAN \$	SIMCOE \$	WATERFORD \$	JARVIS \$	PORT DOVER \$	TOWNSEND \$	LAKE ERIE INDUSTRIAL PARK \$	TOTAL \$
(23,687)	19,430	16,156	(6,396)	20,781	6,291	(7,301)	51,644
-	16,066	-	-	10,254	-	-	45,741
5,941	55,262	10,979	7,854	23,382	1,756	10,306	219,763
112,461	954,657	182,327	170,098	395,072	34,966	192,991	3,829,022
3,200	31,500	9,900	3,800	17,100	2,325	1,600	133,925
1,058	4,795	5,862	3,822	2,537	2,060	-	34,498
24,309	46,710	50,152	3,590	78,505	-	(289)	215,977
				31	1,302		1,333
146,969	1,108,990	259,220	189,164	526,881	42,409	204,608	4,480,259
53,777	232,146	28,949	34,255	105,431	14,932	7,862	819,971
-	-	-	82,614	-	18,359	211,125	602,228
44,970	292,624	54,490	14,802	135,894	10,577	2,058	984,924
7,040	64,544	11,015	19,249	33,615	4,297	34,581	331,210
8,765	289,912	118,056	-	164,569	-	-	914,286
7,352	69,540	7,867	16,962	8,870	988	397	163,019
4,352	101,379	34,110	20,269	58,120	2,069	60	471,345
126,256	1,050,145	254,487	188,151	506,499	51,222	256,083	4,286,983
(2,974)	78,275	20,889	(5,383)	41,163	(2,522)	(58,776)	244,920

REGIONAL MUNICIPALITY
SEWERWORKS SYSTEMS: ANALYSIS OF
FOR THE YEAR ENDED

	CALEDONIA \$	CAYUGA \$	HAGERSVILLE \$	DUNNVILLE \$	OSWEGO PARK \$	DELHI \$
Surplus (Deficit) at the Beginning of the Year	<u>15,572</u>	<u>2,903</u>	<u>23,063</u>	<u>(27,558)</u>	<u>3,676</u>	<u>54,215</u>
REVENUE						
Requisitions for Specific Purposes	381,693	13,752	8,442	-	9,044	7,974
General Support Grant	21,283	8,869	15,852	28,638	550	24,838
User Services Charges	-	138,531	249,788	489,586		394,648
Fees & Services Charges	523	-	532	1,797		1,733
Other Revenues	2,552	420	456	2,017		403
Transfers From Own Funds				<u>3,550</u>		
	<u>406,051</u>	<u>161,572</u>	<u>275,070</u>	<u>525,588</u>	<u>9,594</u>	<u>429,596</u>
EXPENDITURE						
Salaries, Wages & Benefits	44,850	2,670	30,887	58,197	1,629	45,635
M.O.E. Operating Costs	186,165	112,141	122,861	208,268	3,854	131,879
Operating Costs Maintenance	35,133	18,528	24,777	56,778	1,096	46,469
Interdepartmental Charges	25,866	9,930	29,342	36,283	916	25,393
Net Long Term Debt	85,976		94,831	153,774		116,658
Capital Expenditures	45			41		2,270
Transfers To Own Funds	<u>52,737</u>	<u>7,100</u>	<u>11,422</u>	<u>23,433</u>	<u>1,600</u>	<u>67,009</u>
	<u>430,772</u>	<u>150,369</u>	<u>314,120</u>	<u>536,774</u>	<u>9,095</u>	<u>435,313</u>
Surplus (Deficit) at the End of the Year	<u>(9,149)</u>	<u>14,106</u>	<u>(15,987)</u>	<u>(38,744)</u>	<u>4,175</u>	<u>48,498</u>

OF HALDIMAND-NORFOLK

Schedule 9

REVENUE AND EXPENDITURE BY SYSTEM

DECEMBER 31, 1987

PORT ROWAN \$	SIMCOE \$	WATERFORD \$	JARVIS \$	PORT DOVER \$	TOWNSEND \$	LAKE ERIE INDUSTRIAL PARK \$	TOTAL \$
<u>7,138</u>	<u>52,069</u>	<u>9,530</u>	<u>17,452</u>	<u>69,146</u>	<u>-</u>	<u>(3,838)</u>	<u>223,368</u>
15,075	32,481	41,382	-	19,922	-	-	529,765
4,617	91,626	12,984	3,901	32,339	1,965	1,968	249,430
60,976	1,430,590	162,557	64,327	509,533	35,825	44,159	3,580,520
124	3,344	1,279	247	243	-	-	9,822
280	22,105	996	549	23,848	315	-	53,941
	<u>5,131</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>8,681</u>
<u>81,072</u>	<u>1,585,277</u>	<u>219,198</u>	<u>69,024</u>	<u>585,885</u>	<u>38,105</u>	<u>46,127</u>	<u>4,432,159</u>
737	145,785	5,568	9,884	35,516	4,984	4,243	390,585
59,594	871,279	156,904	12,714	422,807	16,030	9,999	2,314,495
16,938	128,260	53,044	8,590	61,605	2,412	10,303	463,933
3,888	87,790	10,466	9,735	43,238	5,015	5,479	293,341
	252,253	3,983		23,119			730,594
	13,577						15,933
<u>1,637</u>	<u>113,058</u>	<u>20</u>	<u>14,914</u>	<u>52,098</u>	<u>935</u>	<u>127</u>	<u>346,090</u>
<u>82,794</u>	<u>1,612,002</u>	<u>229,985</u>	<u>55,837</u>	<u>638,383</u>	<u>29,376</u>	<u>30,151</u>	<u>4,554,971</u>
<u>5,416</u>	<u>25,344</u>	<u>(1,257)</u>	<u>30,639</u>	<u>16,648</u>	<u>8,729</u>	<u>12,138</u>	<u>100,556</u>